

2014 Report – 2015 Forecasts 13th Edition – January 2015





Methodology: collection of quantitative data and conduct of interviews

Collection of quantitative data under the control of a State-certified observer

The members of SRI and UDECAM completed a chart in which they recorded advertising investments in the different segments of digital advertising

Face-to-face interviews covered by a confidentiality agreement

PwC conducted a series of 35 interviews with players in the market, on market trends and outlooks.

Additional information sources

The study also entailed the analysis and cross-checking of additional information sources: financial results, internal PwC data, publications by trade associations, and so on.

Consolidation and Analysis

The collected data were analyzed using top-down and bottom-up approaches

Contents

1. Evolution of the digital market

- A. General trends
- **B.** Search Engines and other levers
- 2. Mobile first, now more than ever
- 3. Display
 - A. Solid growth in programmatics
 - **B.** Video is king on every screen

4. Social networks booming thanks to mobile and video

5. 2015 Forecasts

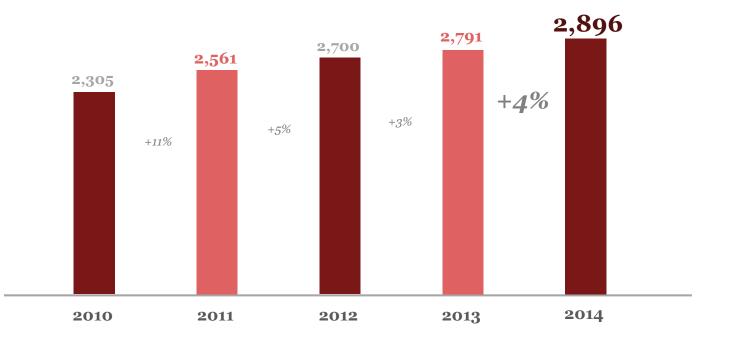
EVOLUTION OF THE DIGITAL MARKET

A

01

General trends

Digital advertising market up 4% in 2014



Sources: PwC, SRI, UDECAM

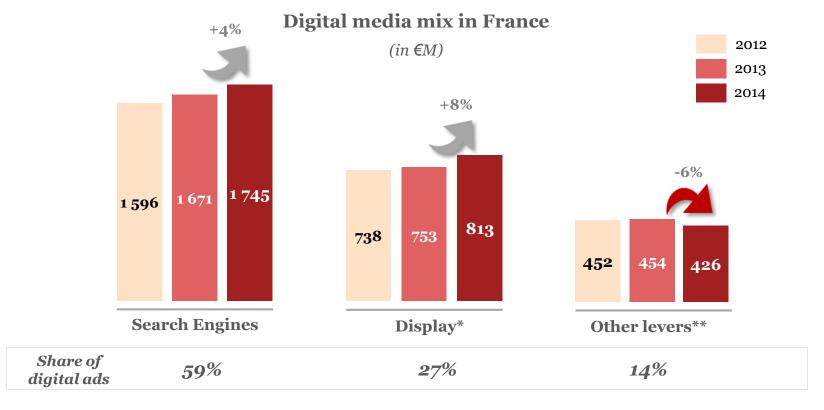
The perimeter included the following segments: Search Engines, Display, Local Searches, Referrals, Direct E-Mail,

Shopbots and Mobile.

Calculation of the total online market accounted for channel deduplication.



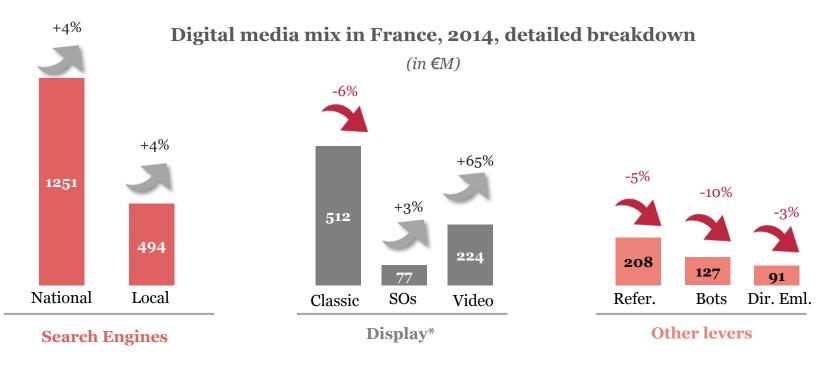
Strongest growth for display



* Here, display includes all formats, all devices and all marketing methods.

** Referrals, Direct E-Mail and Shopbots Search Engines and Display include local advertising.

Market clearly divided between dynamic segments and contracting ones

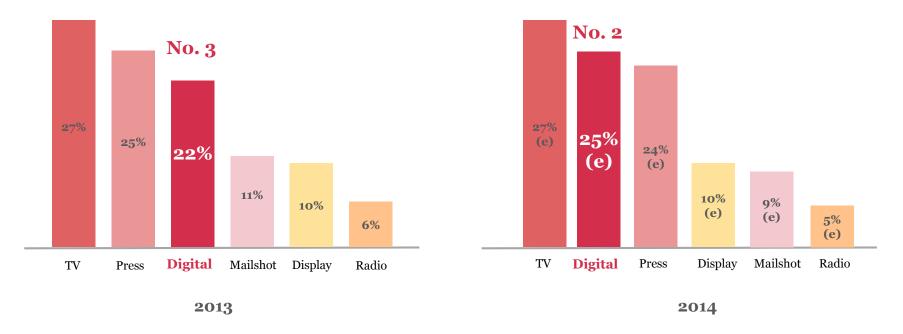


* Here, display includes all devices and all marketing methods.

Digital media: No. 2 media in France in 2014

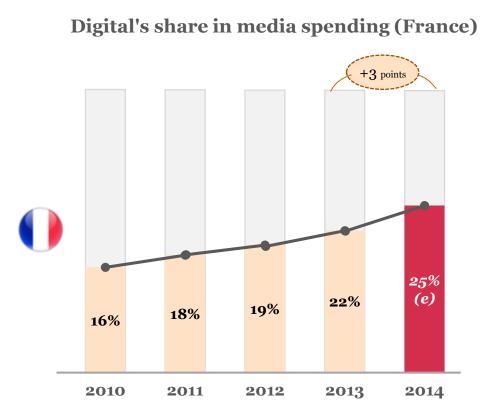
Media mix in France

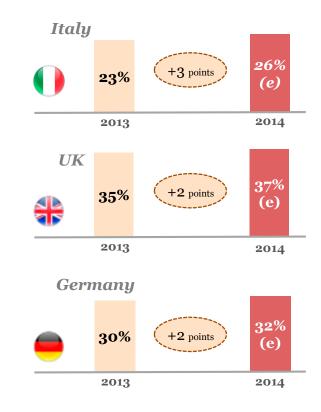
(% of total investments in media*)



Sources: SRI/IREP figures for Q1, Q2 and Q3 2014, PwC base 100 analysis of the 6 media types Media*: TV, Radio, Press, Display, Digital, Mailshot

Despite the growth, share of digital is less than in comparable countries





— EVOLUTION OF THE DIGITAL MARKET

B

01

Search Engines and other levers

Search Engines remain dynamic, driven by growth in mobile and local



- Growth that remains stable, with the ongoing appeal of search engines for advertisers looking to boost traffic or performance levels. A solid growth trend observed from Yahoo Bing
- Strong growth in mobile searches
 - Growth in volume accompanying the shift by audiences
 - Upward trend in mobile CPC
 - Development of app based searches
- New formats that continue to expand available options and optimize click rates
 - Appeal of Click to Call
 - Image extension and responsive searches
 - Twitter links and user reviews included in results
 - Adaptation of results to the context (e.g., based on the user's local time)
- Local searches maintaining their dynamics thanks to
 - Digital spending from local advertising (shops and services) catching up
 - An expanding portfolio of introduction services (e.g., making appointments)

Other levers: investment levels remain high despite a pronounced contraction in the market



Shopbots

€127*M*

-10%

- A significant increase in the number of actions generated by advertisers ٠ (+10%), although marked by a reduction in investments (spending down 5%)
- This can be explained by the increased use of multi-channel deduplication based on the last • click (attribution to the final sales channel), the insourcing of referral programmes, and work to optimize direct e-mails in order to maintain performance levels
- A shift in practices toward mobile, yielding little benefit at this stage to referral actors due to tracking problems which lead to poor recognition of sales
- Shopbots affected significantly by the change in Google's algorithm (in H2 2014), which led ٠ to a substantial drop in audience numbers.
- In response to this, actors are **diversifying their activities**, for example by making use of ٠ partner generated traffic



LeGuide com

OUR ACHETER MOINS CH



- **Emergence of DCO** (Dynamic Creative Optimization), which makes it possible ٠ personalize the campaign when the recipient opens the e-mail (promotions, weather, geolocation, etc.)
- Customer retention e-mail campaigns are more dynamic than customer acquisition e-٠ mails. This is based on the development of video e-mails, which have boosted e-mail open rates





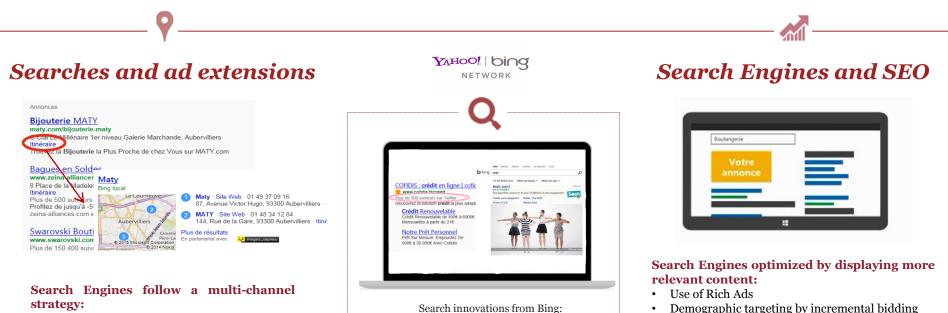
dolist.ne

acxiem

1000mercis



Search Engine innovations with richer, more relevant adverts



• Use of ad extensions with directions, giving the consumer two purchasing options: online or in-store

Bing for Maty

Search innovations from Bing:

Exclusive formats: Video (Rich Ads), image, preview and Twitter comments

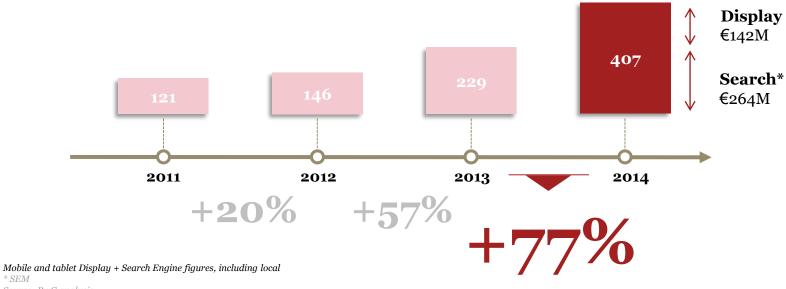
Bing for Maty

New formats: Ad extensions with telephone numbers, directions and merchant ratings



Growth in mobile ramping up in France in 2014

Evolution of mobile and tablet investments (Search Engines and Display) 2011-2014, in €M

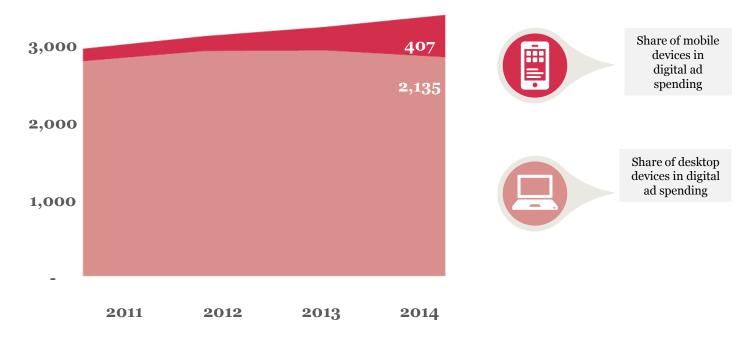


Source: PwC analysis

* SEM

A larger share of advertising spending now captured by Mobile

Breakdown of digital advertising spending (Display and Search Engine) by device, in France (in €M)



Source: PwC analysis * SEM



Similar growth trends between mobile SEM and mobile Display spending

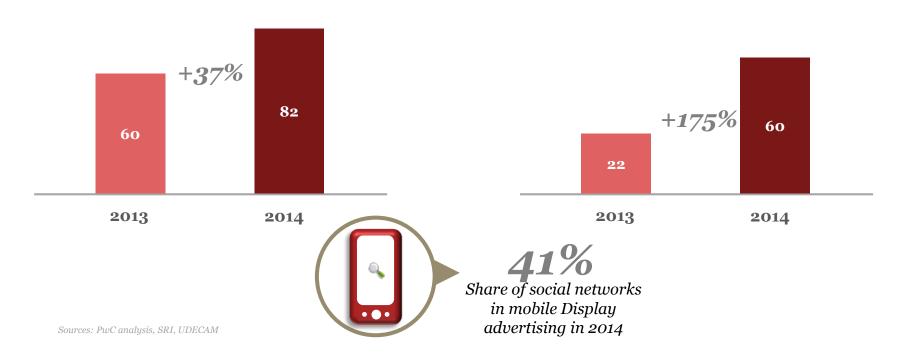
Evolution of mobile investments* (Search Engines and Display)



Social networks : heavy contributors to growth in mobile

Mobile Display advertising excluding social networks (France, in €M)

Mobile Display advertising on social networks (France, in €M)



M-commerce clearly on the rise, offering great prospects for advertising development on mobile devices

A sales channel suited to new modes of consumption

M-commerce is both a **sales channel suited to** impulse buys and a cross-channel accessory that encourages web-to-store behaviours. Its features endow it with strong potential for distance sales. **Mcommerce can be expected to reach the scale of ecommerce by 2020.**

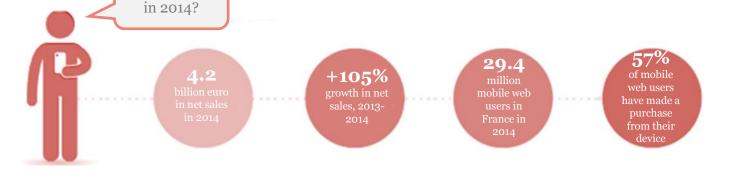
M-commerce

Multiple growth factors



Several factors suggest **strong growth for m-commerce** in the future:

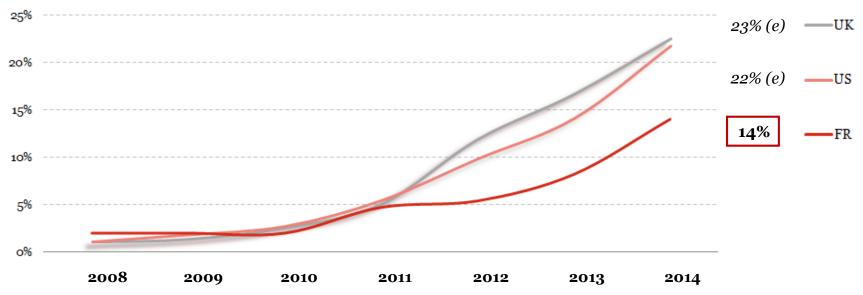
- · Increases in mobile traffic and the penetration of smartphones
- Adaptation of the user experience for mobile devices: responsive sites and dedicated apps
- · Important growth lever for actors involved in distance sales



Mobile : 14% of the French digital market, still lower than in . comparable countries

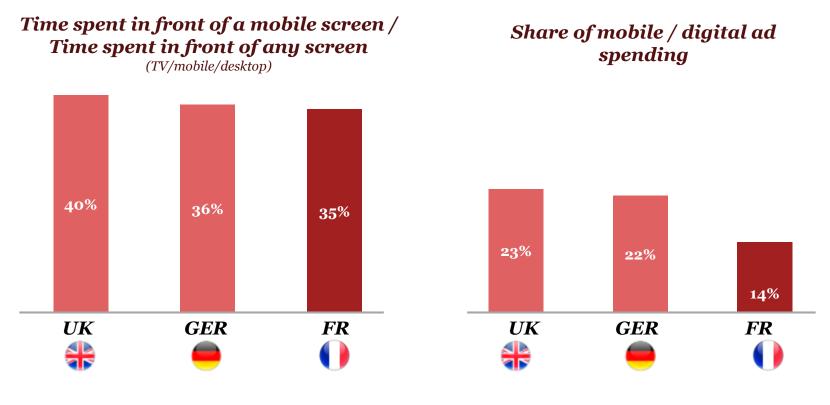
Share of Mobile* advertising

in total digital spending, by country



Sources: PwC Global Entertainment and Media Outlook: 2013-2017, SRI * Mobile: mobiles + tablets

Mobile still underinvested in France in view of consumer behaviours



Social media, geolocation, interactive formats and m-commerce: 4 trends in mobile growth



Massive shift toward the use of social media on mobile devices, increasing monetization via native formats and value-creating targeting



Geolocation



Geolocation options are attracting new local advertisers and reinforcing the effectiveness of targeting

M-commerce

Increase in purchases via mobile device, driven by rising conversion rates and increasing shopping cart amounts



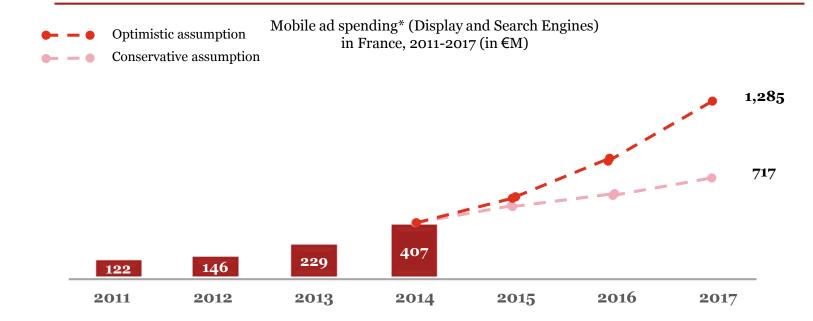
options Interactive formats

Growth among formats that establish a dialogue between the user and the brand. These interactive formats are becoming increasingly personalizable and can also make use of geolocation data



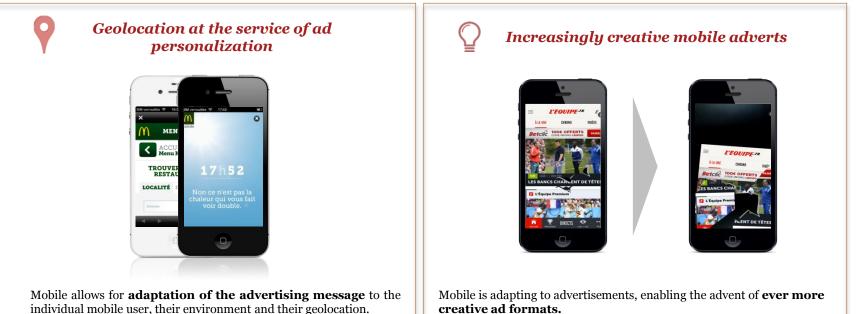
Mobile advertising in France : a strong potential for growth

Different growth scenarios



Sources: PwC analysis, Global Media Outlook, eMarketer * Mobiles and tablets

Increasingly innovative ad formats available for Mobile advertisers



For example, cold weather might be linked to a special offer of "Buy one hot beverage, get one free".

SFR Régie for McDonald's

creative ad formats.

For example, Amaury Medias launched an expanding mobile advert that appears on the media environment in a smart and entertaining way.

Amaury Medias for Adidas



DISPLAY

A

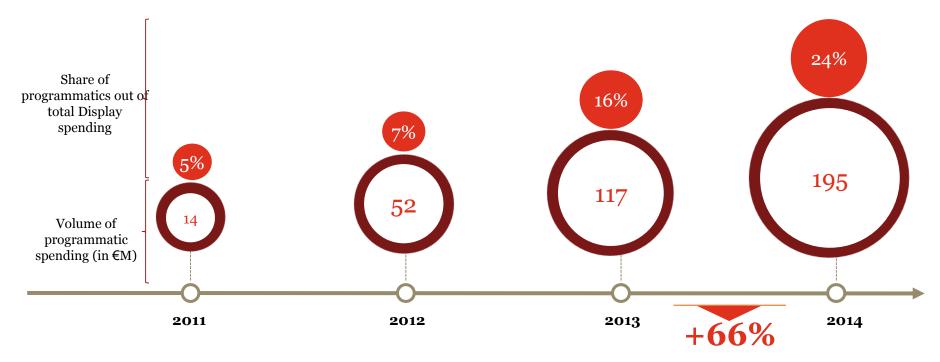
03

Solid growth in programmatics



H1 trend in Programmatic confirmed for 2014, for a total of €195M

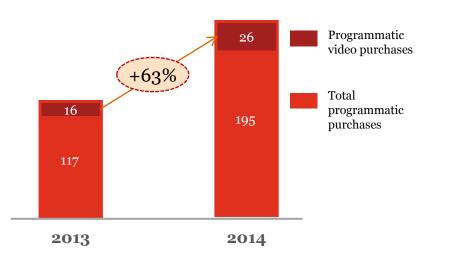
Evolution of programmatic spending in France, 2011-2014, and share of programmatics out of total Display spending





Share of video in programmatic spending: 13% in 2014

Video ad spending in France (in €M, 2013 & 2014)



Programmatic purchases in video format reached 12% of total video spending



Improved products and services sustained the growth of Programmatic

2014

+ VISIBILITY

• Strengthening of visibility and effectiveness tools, measuring audience exposure.

+ SAFETY

• Expansion of ad verification products and services to garantee brand safety and reduce fraud

+ PREMIUM

• Year-long ramp-up of premium formats (arches, rich media, etc.) that have truly found their targets

+ DATA

• Ever more data is available, helping to improve the effectiveness of targeting and, by extension, ad campaigns

Market players rising maturity structured and energized the Programmatic landscape



HH

Trading desks

- Increased number of trading desks
- Advertiser trading desks now open



Advertisers • Advertiser DMPs begin to operate & RFPs keep on rising



Marketplaces

• Premium ad exchanges boost the market, due to 3 main players

Sales house

• New specialized actors with expertise in new formats being sold in programmatic



Ad verification services

• New players working on visibility and brand safety



Data

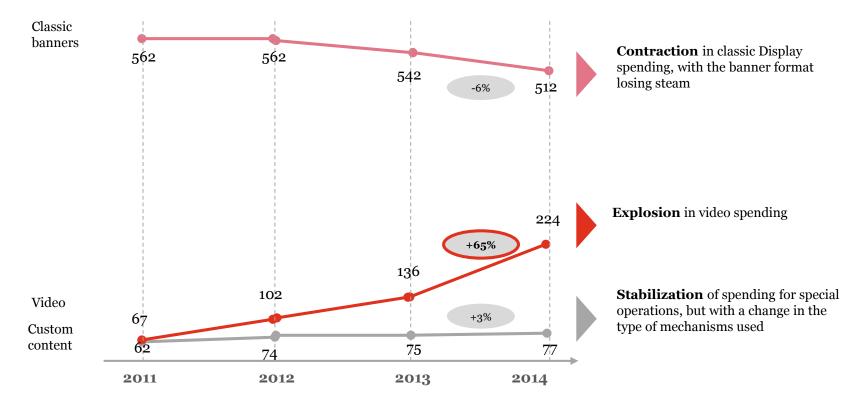
• Strong dynamics amongst players specializing in data, who are beginning to roll out closed ecosystems





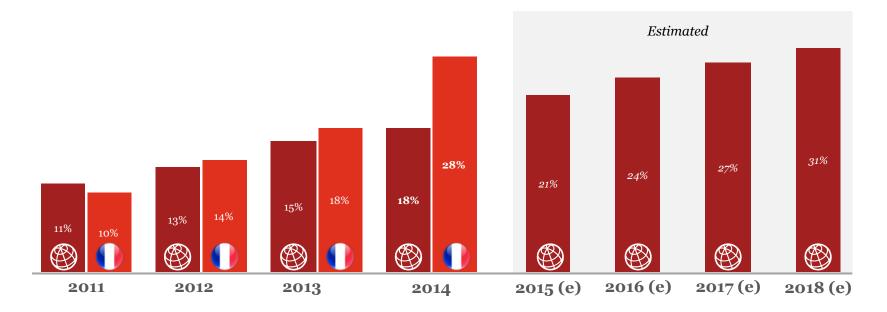
Video: gaining ground





Share of video in Display advertising in France higher than the global average

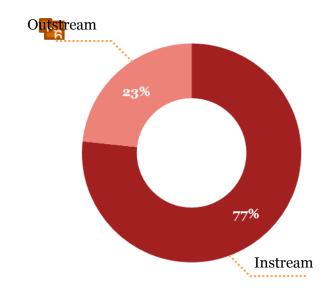
Share of video in worldwide Display advertising, 2011-2018



Instream and outstream developing jointly, but with instream still at the top

Evolution of instream and outstream video ad spending, 2013-2014 +66% Instream (€M) Outstream (€M) +62%171 103 2013 2014 2013 2014

Respective weights of instream and outstream video ad spending, 2014



Growth in the video market driven by highly dynamic segments

The ongoing dynamics of catchup TV continues to energize the digital portfolios of TV channels Pre-roll video advertising is taking root, to the benefit of all the actors on the market

+85% replayed videos viewed between 12/2013 and 12/2014

Source: StickuAds

* Premium formats

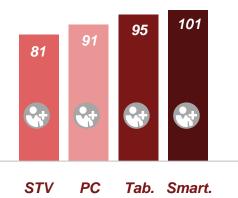
Source: BIA / Kelsey

75% video completion rate in France* Mobile as a catalyst for the development of video formats

A device that boosts receptiveness to video adverts

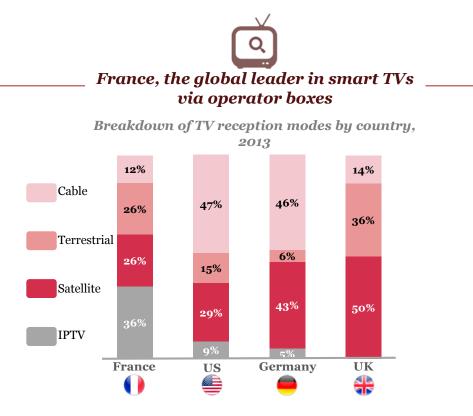
A growing number of campaigns are now multi-screen

Receptiveness indicator





IPTV advertising: France is the current global leader and shows strong potential for further development





A promising advertising market

22 million French people watch replays each month using a box. **90% of the content is in video format**

IPTV offers the same characteristics as TV (screen and audience). Advertisers are naturally shifting over to IPTV

The tools available for audience measurement (Médiamat/Médiamétrie) and therefore to evaluate campaign effectiveness developed significantly in 2014

Digital advertising is adopting different formats for IPTV while cross-device campaigns continue to progress

IPTV: Event sponsorships



Brands can sponsor events, like here, for the FIFA World Cup. These campaigns are based on an exclusive format and have an even stronger impact when developed for multi-screen display

TF1 for Chanel



Advertisers are developing their brand channels thanks to IPTV. They are producing special content and integrating it with the IPTV platform in a contextualized manner

TF1 for Nike

Cross-device + geolocation

orange

This example shows 360° integration for desktop, tablet and mobile use. Clicking on the McDonald's logo displays a map with all of the brand's nearby restaurants. A second level of detail is provided as a pop-up when the user clicks on a specific restaurant



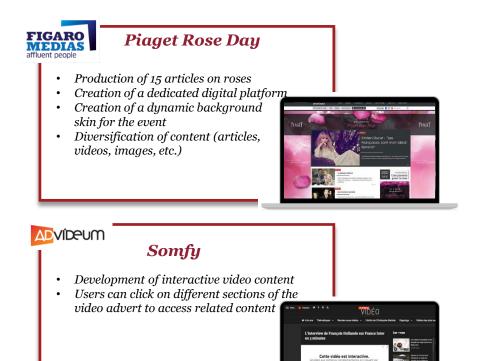


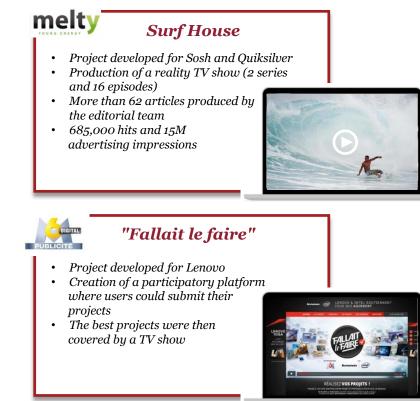
Brand channels on IPTV



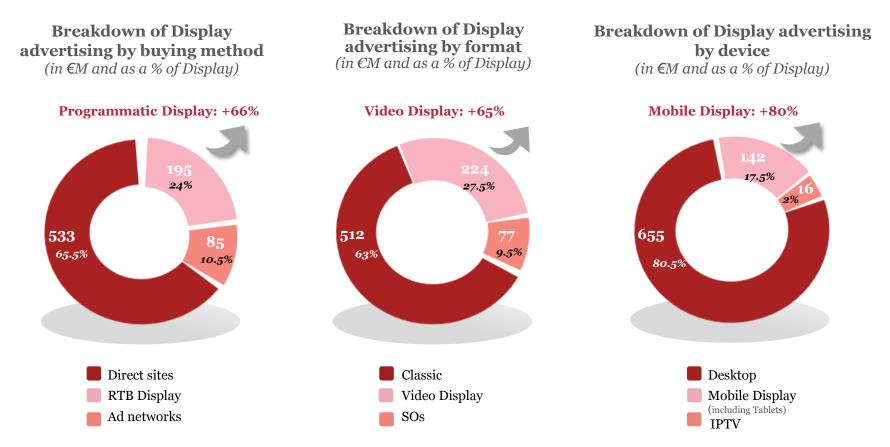
Orange for McDonald's via Michelin

Advertisers are increasingly seeing the value of marketing content



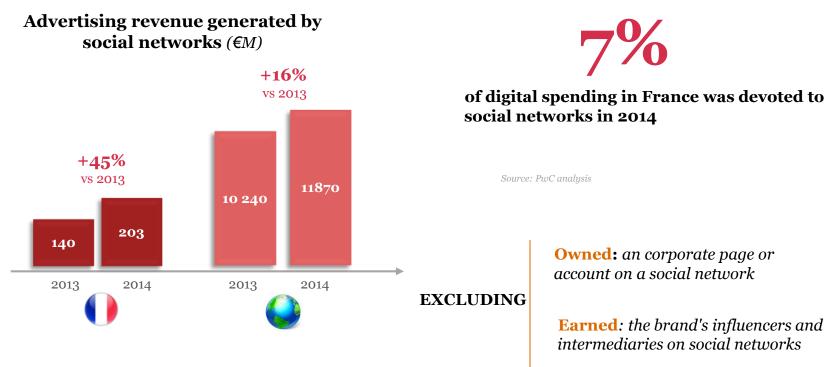


Programmatics, Mobile and Video keep on transforming the shape of Display Advertising





Social media fast gaining ground in France



Source: eMarketer



2015 forecasts: mega-trends underlying the digital advertising landscape

Digital share in the media mix will continue to grow significantly in 2015

Mobile will pursue a similar pace of growth Display will continue to gain ground over SEM in 2015, driven by video and Programmatic

The need in visibility measurement and audience exposure tools will boost the appeal of Display for advertisers Growth in programmatic will sustain, particularly du to the rise of private deals









Stara.